## UNITED STATES BANKRUPTCY COURT

THE DISTRICT OF DELAWARE

In Re. Big Lots Management, LLC	§	Case No. 24-11969
Debtor(s)		Lead Case No. 24-11967
Monthly Operating Report		☑ Jointly Administered
Wonting Operating Report		Chapter 11
Reporting Period Ended: 11/30/2024		Petition Date: 09/09/2024
Months Pending: 3		Industry Classification: 4 5 5 2
Reporting Method: Accrual Bas	sis 💿	Cash Basis
Debtor's Full-Time Employees (current):		687
Debtor's Full-Time Employees (as of date of order for re	elief):	822
Supporting Documentation (check all that are attach (For jointly administered debtors, any required schedules must Statement of cash receipts and disbursements Balance sheet containing the summary and deta Statement of operations (profit or loss statement Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliations for	st be provided  iil of the asset  t)	s, liabilities and equity (net worth) or deficit
Description of the assets sold or transferred and	_	the sale or transfer
/s/ Sophie Rogers Churchill Signature of Responsible Party		Sophie Rogers Churchill Printed Name of Responsible Party
12/31/2024		Timed Frame of Responsible Larry
Date		1201 North Market Street, P.O. Box 1347, Wilmington, DE 19899-1347 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R.  $\S$  1320.4(a)(2) applies.

Pa	rt 1: Cash Receipts and Disbursements	<b>Current Month</b>	Cumulative
a.	Cash balance beginning of month	\$0	
b.	Total receipts (net of transfers between accounts)	\$0	\$0
c.	Total disbursements (net of transfers between accounts)	\$8,081,036	\$9,522,789
d.	Cash balance end of month (a+b-c)	\$-8,081,036	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$8,081,036	\$9,522,789
	rt 2: Asset and Liability Status  ot generally applicable to Individual Debtors. See Instructions.)	<b>Current Month</b>	
a.	Accounts receivable (total net of allowance)	\$0	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$0	
c.	Inventory (Book • Market Other (attach explanation))	\$0	
d	Total current assets	\$-1,174,395,921	
e.	Total assets	\$-613,761,012	
f.	Postpetition payables (excluding taxes)	\$68,504,875	
g.	Postpetition payables past due (excluding taxes)	\$0	
h.	Postpetition taxes payable	\$636,204	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$69,141,079	
k.	Prepetition secured debt	\$0	
1.	Prepetition priority debt	\$0	
m.	Prepetition unsecured debt	\$30,801,997	
n.	Total liabilities (debt) (j+k+l+m)	\$99,943,076	
0.	Ending equity/net worth (e-n)	\$-713,704,088	
Pa	rt 3: Assets Sold or Transferred	<b>Current Month</b>	Cumulative
1 0	1 Assets Sold of Trumsterred		Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary	Φ0.	фО
b.	Course of business  Total payments to third parties incident to assets being sold/transferred	\$0	\$0
υ.	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$0
	• •		
	rt 4: Income Statement (Statement of Operations) ot generally applicable to Individual Debtors. See Instructions.)	<b>Current Month</b>	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$34,689	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$34,689	
d.	Selling expenses	\$-872,468	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$888,920	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$5,215,838	
j.	Reorganization items	\$13,340,895	
k.	Profit (loss)	\$-307,096,172	\$-290,523,571

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			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
Debt	or's professional fees & expenses (bankı	ruptcy) Aggregate Total	\$1,764,801	\$1,764,801	\$1,764,801	\$1,764,80
Itemi	ized Breakdown by Firm					
	Firm Name	Role				
i	Kroll Restructuring Administra	Other	\$1,564,801	\$1,564,801	\$1,564,801	\$1,564,80
ii	Guggenheim Securities, LLC	Financial Professional	\$200,000	\$200,000	\$200,000	\$200,00
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				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
b.	Debto	or's professional fees & expenses (nonba	ankruptcy) Aggregate Total	\$39,730	\$39,730	\$39,730	\$39,730
	Itemiz	ed Breakdown by Firm					
		Firm Name	Role				
	i	Vertex, Inc.	Other	\$11,555	\$11,555	\$11,555	\$11,555
	ii	Benesch, Friedlander, Coplan &	Special Counsel	\$2,296	\$2,296	\$2,296	\$2,296
	iii	Michael Steel	Special Counsel	\$3,920	\$3,920	\$3,920	\$3,920
	iv	Murphy Sanchez PLLC	Special Counsel	\$102	\$102	\$102	\$102
	v	Vorys, Sater, Seymour and Peas	Special Counsel	\$21,856	\$21,856	\$21,856	\$21,856
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	c						
c.	. All professional fees and expenses (debtor & committees)		\$2,552,712	\$2,552,712	\$2,552,712	\$2,552,712	

Pa	rt 6: Postpetition Taxes	Curi	rent Month	Cumulative
a.	Postpetition income taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition income taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition employer payroll taxes accrued		\$0	\$0
d.	Postpetition employer payroll taxes paid		\$0	\$0
e.	Postpetition property taxes paid		\$0	\$0
f.	Postpetition other taxes accrued (local, state, and federal)		\$0	\$0
g.	Postpetition other taxes paid (local, state, and federal)		\$0	\$0
Pa	rt 7: Questionnaire - During this reporting period:			
a.	Were any payments made on prepetition debt? (if yes, see Instructions)	Yes •	No 🔿	
b.	Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any payments made to or on behalf of insiders?	Yes •	No 🔿	
d.	Are you current on postpetition tax return filings?	Yes •	No 🔘	
e.	Are you current on postpetition estimated tax payments?	Yes •	No 🔘	
f.	Were all trust fund taxes remitted on a current basis?	Yes 💿	No 🔘	
g.	Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions)	Yes •	No 🔿	
h.	Were all payments made to or on behalf of professionals approved by the court?	Yes •	No O N/A O	
i.	Do you have: Worker's compensation insurance?	Yes •	No 🔘	
	If yes, are your premiums current?	Yes •	No O N/A O	(if no, see Instructions)
	Casualty/property insurance?	Yes •	No 🔘	
	If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
	General liability insurance?	Yes 💿	No 🔘	
	If yes, are your premiums current?	Yes •	No O N/A O	(if no, see Instructions)
j.	Has a plan of reorganization been filed with the court?	Yes 🔿	No 💿	
k.	Has a disclosure statement been filed with the court?	Yes 🔿	No 💿	
1.	Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930?	Yes •	No 🔿	

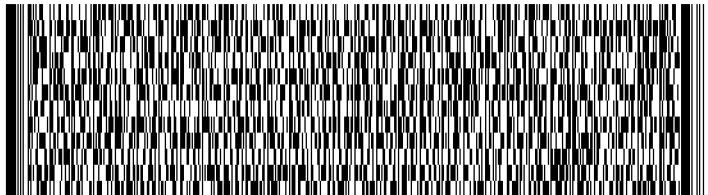
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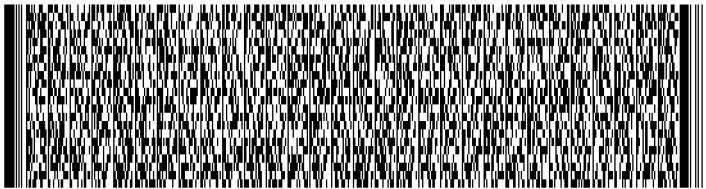
Par	t 8: Individual Chapter 11 Debtors (Only)					
a.	Gross income (receipts) from salary and wages	\$0				
b.	Gross income (receipts) from self-employment	\$0				
c.	Gross income from all other sources	\$0				
d.	Total income in the reporting period (a+b+c)	\$0				
e.	Payroll deductions	\$0				
f.	Self-employment related expenses	\$0				
g.	Living expenses	\$0				
h.	All other expenses	\$0				
i.	Total expenses in the reporting period (e+f+g+h)	\$0				
j.	Difference between total income and total expenses (d-i)	\$0				
k.	List the total amount of all postpetition debts that are past due	\$0				
1.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No •				
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No N/A •				
§§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." <i>See</i> 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).						
I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.						
/s/	Jonathan Ramsden Jona	than Ramsden				
_	•	d Name of Responsible Party				
EV	P, Chief Financial and Administrative Officer 12/3	1/2024				

Date

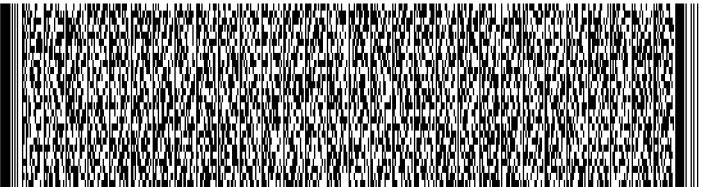
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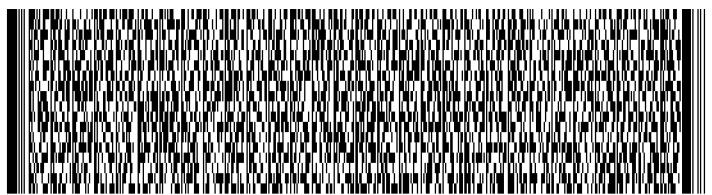
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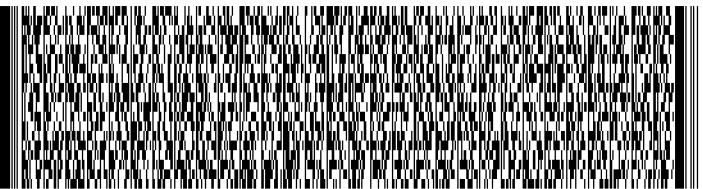
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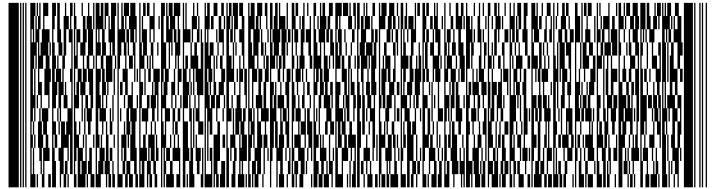
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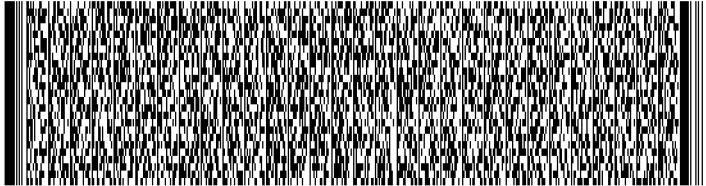
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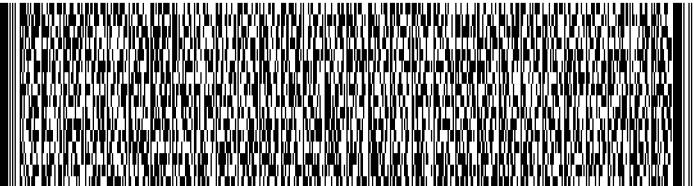
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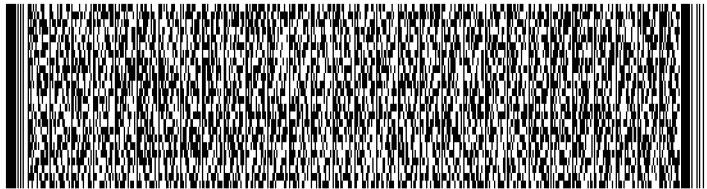
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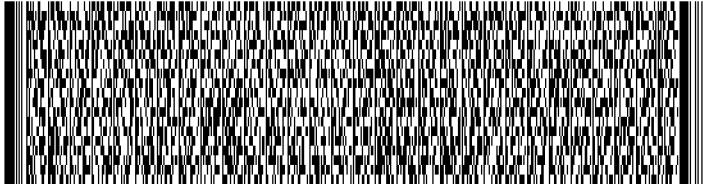
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NonBankruptcy51to100



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